

2026 Outlook series: Global Healthcare Equities



In 2025, global healthcare equities once again demonstrated their lower-volatility profile. Early in the year, global equities experienced a meaningful correction as artificial intelligence (AI)-related stocks sold off and higher-than-expected US tariffs fuelled uncertainty among investors. During this period, healthcare equities proved more resilient, recording a noticeably smaller drawdown than the

broader market. Although the sector trailed the rebound of global equities - despite both finishing in positive territory for the full year - we believe that the defensive characteristics of the overall healthcare industry, coupled with remarkable therapeutic innovations in the biopharmaceutical, MedTech, and tools sub-segments of this sector, will continue to be rewarded with capital appreciation over a full market cycle. Current valuations relative to the broader market make for an attractive entry point today, and periods like this tend to lead to outperformance for healthcare stocks over the long term.

2026 Global healthcare equities outlook: Innovation supports healthcare's long-term case

Summary:

- Regulatory and public policy changes were significant overhangs for healthcare in 2025. However, we believe that the passage of time has allowed greater visibility on several mitigating factors.
- Within the biopharmaceuticals, MedTech and life science tools, and healthcare providers and services industries, we see abundant investment opportunities in 2026.
- Demographic trends in healthcare, coupled with remarkable therapeutic innovations of this sector, will likely continue to be rewarded with share-price gains over a full market cycle.

Market Review

In performance terms, the healthcare sector, as represented by the MSCI World Health Care Net Total Return USD Index, rose 14.8% in 2025¹. Although the healthcare sector ultimately lagged the broader market, which was up by 21.6%, global equities experienced a meaningful correction during the first half of 2025, whereas healthcare stocks proved a ballast against equity market volatility². Global equities then rallied throughout 2025, as the US administration loosened its trade policy, while healthcare stocks struggled to gain momentum.

Policy uncertainty was a key overhang for most healthcare companies, driven by the US administration's views on tariffs, drug pricing, and drug reimbursement, which weighed on all subsectors within healthcare. The unpredictable impact of these policies led investors to question the growth outlook for the space. However, announcements from the US administration on most-favoured-nation (MFN) and drug pricing were largely benign, and this overhang dissipated, boosting healthcare stocks in the fourth quarter.

¹ Bloomberg, data as of 31 December 2025. Total returns in US dollar. Past Performance is not an indication of future performance.

² Factset, return period: 31 December 2024 – 8 April 2025. Global healthcare stocks, represented by the MSCI World Health Care Net Total

Return USD Index, corrected by 3.6%, while global equities, represented by MSCI World Index, retreated by 11.8%. Total returns in US dollar. Past Performance is not an indication of future performance.

2025 developed market equity index returns¹

- Global equities (MSCI World Index): +21.6%
- US equities (S&P 500 Index): +17.9%
- European equities (STOXX Europe 600 Index): +36.8%

Although healthcare stocks delivered solid gains, this period of relative underperformance has created a favourable environment for healthcare investors in 2026. The sector overall is now trading at historically low valuations compared to broader market indices, both in terms of price/earnings and price/earnings-to-growth ratios. For example, the healthcare sector's representation in the S&P 500 Index remains at historically low levels, at 9.6% as of January 2026, well below the historic average of 15%.

Our fundamental research and discounted cashflow valuation suggest meaningful upside potential in select healthcare companies at the present time, notwithstanding this short-term market dislocation.

Potential policy shocks muted

While concerns over regulatory and public policy changes announced by the current US administration were significant overhangs for healthcare in 2025, we believe that the passage of time has allowed greater visibility on several mitigating factors. There have been changes to longstanding US policies regarding vaccine availability. While vaccination rates have declined, they appear to be at a nadir, with states and local authorities exercising their own discretion over vaccination regulations. Furthermore, the Food and Drug Administration (FDA) regulatory approval pathways appear largely intact, and we'd highlight a new, novel pathway (Commissioner's National Priority Voucher, CNPV) that allows for expeditious review of new drug applications. For reference, 46 new drugs were approved by the FDA in 2025, in line with the historical average. There is one more enduring issue for the space regarding Medicare/Medicaid reimbursement frameworks. However, this specific risk does appear manageable for most innovative companies in our space.

We expect that legislative oversight from the US Congress, along with meaningful input from corporations governed by such policies and the broader scientific community, can and should curtail any dramatic changes in this regard.

Looking into 2026, we believe the following three industries present abundant investment opportunities:

1. Biopharmaceuticals

Constituting roughly two-thirds of our investable healthcare universe, we remain focused on biopharmaceutical companies with best-in-class product portfolios serving patients in disease states with inelastic demand.

Our previous work related to structural changes in a post-pandemic world supports the continued urgency to effectively manage other pre-existing disease states (cancer, metabolic syndrome, central nervous system, and immunologic disorders), which our research suggests predispose these comorbid patients to higher morbidity and mortality post-Covid.

Accordingly, this has led us to maintain our optimism towards companies focusing on treating hematologic cancers, cardiovascular disease, asthma, Alzheimer's disease, and diabetes/obesity. We have also increased our exposure to companies innovating in the rare/orphan disease space, as we think the potential of these therapies is widely underappreciated.

China remains an important geography from an innovation standpoint. 2025 saw multiple licensing deals as multinational biopharma companies continued to look to supplement their pipelines. We expect the pace of China-related deals to continue. We have highlighted this impressive Chinese research competency for several years now and expect it to proliferate further in the years ahead. We continue to monitor and invest accordingly, seeking equity positions in China-domiciled originators and their multinational partners.

We previously highlighted that one of the underappreciated drivers of the healthcare industry is changes in how drugs are paid for within the Medicare population. Due to changes stemming from the Inflation Reduction Act, Medicare recipients (those over 65 years) can now access all their medicines for US\$167/month. Awareness of this change remains relatively low, but we believe it will be a key driver of increased utilisation trends in the near term. We are beginning to see some impact of these changes in key markets like cancer, heart failure, and diabetes.

2. MedTech and Life Science tools

The fundamentals within select areas of the global healthcare equipment/supplies and life science tools/services industries remain reasonably attractive with strong cash flow. Many of these companies are now generating above-market returns as the incremental research, capital expenditures, and pipeline investments they implemented have reached fruition in recent quarters and years, addressing important, persistent unmet medical needs.

Hypertension remains the most persistent and prevalent risk factor in all of cardiovascular medicine, with some 26% of adults in the world suffering from high blood pressure (roughly 1.2 billion people), of which approximately one in six (200 million) are considered “treatment resistant” (i.e. remain refractory or intolerant of at least three drug treatments from the six classes of drugs used to manage the disease). We are appropriately positioned to capitalise on these emerging treatment modalities.

3. Healthcare providers and services

Within the healthcare providers and services industry, we see significant value in select supply chain companies, specifically pharmaceutical wholesalers. We expect these companies to continue to see improving margins from favourable modifications to patient co-pay obligations, driving elevated prescription volumes.

We are well-positioned to minimise potential downside implications from US government healthcare spending cuts. We have maintained limited exposure to Medicaid, Medicare and Affordable Care Act (ACA) insurers, as well as to publicly traded hospital companies.

Unlocking long-term growth potential through an effective investment strategy

Every industry and asset class has its own market cycle, and the duration of that cycle will vary. As the valuations of AI-related and mega-cap stocks increase, perhaps to a point of overvaluation, the market's concentration in these companies will only continue to grow.

While we do not profess to be experts in AI-related and mega-cap stocks outside of healthcare, these

companies will need ever-expanding growth to support their high valuations. In addition, recent volatility in this sector underscores the considerable uncertainty about potential “winners and losers” in the broader AI marketplace. Recent sector flows notwithstanding, we do, however, profess a persistent conviction that demographic trends in healthcare, coupled with remarkable therapeutic innovations across the biopharmaceutical, MedTech, and tools sub-segments of this sector, will likely continue to be rewarded with share price gains over a full market cycle.

Conclusion: Bottom-up research informed by trend and valuation analysis, driving high-conviction core allocation

Overall, we continue to emphasise a bottom-up fundamental research process informed by our assessment of emerging scientific and medical trends, coupled with a thorough intrinsic valuation analysis. Within the biopharmaceuticals, MedTech and life science tools, and healthcare providers and services industries, we see abundant investment opportunities. This investment approach should ensure that our capital allocation focuses on companies that address important unmet medical needs, pursue underappreciated market opportunities, and/or demonstrate the ability to bend the healthcare cost curve.

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